

**THE SECOND INTERNATIONAL CONFERENCE ON
DECENTRALIZATION :
A BACKGROUND**

Welcome to the Second International Conference on Decentralization!

The first International Conference in 1996 focused on the *theme "Serving the Public Interest Through Decentralization: Models and Approaches."* This time, our theme is *"Federalism: The Future of Unitary States?"* Indeed, even from the themes alone, we can observe that the discourse on decentralization has continued to evolve and has gone a long way. Before, we examined various models and styles of decentralization. Today, we are pushing the decentralization debate to the limit by seriously considering structural alternatives such as federalism. Broadly perceived, decentralization uses the "center" as the point of reference, with the movement of power from the center to the periphery and to the lower levels: residual powers belong to the local governments. In contrast, there is this school of thought that sees federalism that may provide an opportunity to relocate the seat of power and point of reference where they really should be: the state and local governments where the delivery of basic services is indeed most critical. It raises one hard question that some countries in the region have been struggling with. Is federalism, where much more powers and responsibilities reside in sub-national governments, including state and local governments, a logical next step to decentralization, where, as in the case of the Philippines, central government continues to play a key role in local development programs and projects? Thus the experiences on decentralization and federalism of the various countries represented in the conference will be examined.

The First International Conference on Decentralization was held in January 1996 also at the Edsa Shangri-La Hotel in Mandaluyong City in Metro Manila. It was co-convened by the **Local Government Academy (LGA) of the Department of Interior and Local Government** and the **Institute of Public Administration of Canada (IPAC)**. Happily, both institutions are also partners in this 2nd International Conference.

The First Conference brought together close to 150 participants from 20 different countries to compare perspectives on the processes of decentralization of authority to local governments and the opportunities for citizen involvement at the local level.

Among the conclusions of the conference was agreement that there is no one best way to achieve successful decentralization. Most participants agreed that decentralization as a strategy should be placed in its proper historical, cultural and political context. How decentralization is defined, planned and implemented should depend ultimately on the conditions in a particular country - its size, geography, history, political traditions, the nature of its economy, its social demographics, its constitutional foundations, etc.

Though less explicit, there was also a recognition that decentralization is inherently political because it alters the power equation within the society. It shifts the powers in the society by transferring powers, responsibilities, accountabilities and answerabilities to the local governments and local communities.

The first international conference also discussed the two kinds of deficits: the financial deficit and the democratic deficit. In many countries there has been this steady decline in public trust and confidence in political leaders, and to a lesser extent, in the public servants that support them. Decentralization is seen as one important way to deal with the democratic deficit. By promoting active involvement of civil society

in the process of governance, decentralization can help to restore trust in the democratic process. A number of Galing Pook winners were cited then as examples that helped cover the democratic deficit at the local level. (Parenthetically, a number of Galing Pook winners in the Philippines will also make presentations in this second international conference.)

At the end of the conference, over 98% of the participants asked that another conference on decentralization be convened.

We are therefore very pleased that we are now convening the Second International Conference on Decentralization. The theme that focuses on Federalism has been inspired by no less than **Senator Aquilino Pimentel**, the father of local autonomy in the Philippines, and now one of the prime movers behind the federalism movement in the country. He sees federalism as the next logical step to the decentralization of political powers to local governments through devolution. If anything, the discourse on federalism will continue to stir the debate of the need to shift powers and authorities to sub-national governments as much as possible, for after all, that is where governance for the ordinary people has a face. Federalism may also be seen as a possible option in addressing the continuing neglect of Mindanao that resulted to war and a call for secession.

The participants to the First International Conference suggested some kind of field visits to be integrated in the conference itself, if only to have observe actual local governments in the host country, but also to "break the monotony" of being cooped up in the conference site. Hence, we have integrated this into the design of the conference. Our partner institution, the **Local Government Academy** has graciously accepted the responsibility to make arrangements to enable participants to visit and inter-act with local officials in nearby local government units. Our host local government units will show case some of their good and best practices, a number of which have been recognized in the **Galing Pook Awards Program**. These local government units are **Mandaluyong, Marikina, Manila, Makati and Bulacan**. We are very grateful to the officials of these local governments for playing host to our participants.

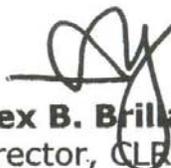
Integrated into the design of the Conference are workshop groups that focus on specific themes. The general problematique that will be addressed will be the role of decentralization and/or federalism in addressing specific concerns at the local level. These are in the areas of **poverty reduction, human rights, gender, peace and development and sustainable development**. We have invited several experts to present short papers on their experiences in these areas that will trigger the workshop discussions.

Finally, in designing the Conference, we felt that it could lead to some concrete outputs, in addition to the "standard" conference proceedings or publications. We felt that it was necessary to sustain the debates and discussions, and the networking opportunities that have arisen out of the conference. Thus, once mechanism that could help in this aspect is the proposed **Asian Resource Center for Decentralization (ARCD)** that will be launched as a culminating activity of the Conference. The idea to set up an Asian Resource Center for Decentralization actually came up during some discussions I had with some colleagues from the FAO when I participated in another decentralization conference in Pitsunalok, Thailand in 2001. The general idea was to set up some kind of a center that could serve as a repository of the various decentralization experiences of the countries in the region, many of whom have actually embarked on massive decentralization strategies and are at various stages of implementation, with some more advanced than the others as far as experimenting in decentralization is concerned. The Center could help facilitate the sharing of experiences, through publications, both print and web-based, and also through joint training and research. The ARCD hopes to make a modest contribution in this direction in collaboration with other institutions in the region.

We are particularly grateful to the **United Nations Development Program (UNDP)** In the Philippines and to **Senator Aquilino Pimentel**, for their generous support. We are also privileged to have the following as partners in this important undertaking: the **Paragon Regional Governance Programme** based in Pakistan, the **Local Government Academy** of the **Department of Interior and Local Government**, the **World Bank Institute**, the **Institute of Public Administration of Canada**, the **Forum of Federations** based in Canada, the **German Foundation for International Development**, the **United Nations Development Assistance Framework Working Group on Decentralization and Governance** and the **US Embassy** in Manila.

We look forward to an exciting and stimulating conference. We also look forward to personal and professional friendships being initiated, renewed, strengthened and sustained. After all, as we all know, a major bonus of conferences such as this are the person to person contacts and networks built.

Let the debates begin!


Alex B. Brillantes, Jr.
Director, CLGG, NCPAG
University of the Philippines

Messages



Republic of the Philippines
Senate
Dasay City



AQUILINO Q. PIMENTEL, Jr.
(PDP-LABAN)
Senator

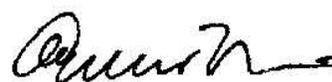
July 2002

It is with great pleasure that I welcome the participants to this 2nd International Conference on Decentralization with the theme: "Federalism: The Future of Decentralizing States?" Your presence in this Conference proves that dedication and commitment to strengthening local authorities and local communities within the context of empowerment exist all over the globe. It is indeed an honor for me to be a part of this conference that has an exciting lineup of experts and presenters, who will share their own country's rich experiences. I encourage you to maximize this opportunity of meeting and drawing upon the expertise of practitioners and academicians from at least 20 countries and in the process come up with our own conclusion as to what this radical power shift is all about. This conference is a suitable venue to debate and discuss the merits (and demerits) of federalism as an appropriate structure that may hasten good governance. It is especially timely as nations all over the

globe are in the process of designing and implementing various development schemes: decentralization and federalism maybe considered among them.

I am particularly happy that the Center for Local and Regional Governance (CLRG) of the National College of Public Administration and Governance, University of the Philippines and the partner organizations led by the United **Nations Development Program** have joined us for this important undertaking.

In behalf of my fellow Filipinos, please accept my sincerest gratitude for making this Conference a success!



Hon. Aquilino Q. Pimentel, Jr.
Senator, Republic of the Philippines



The United Nations Secretary-General, Kofi Annan, said in the Millennium Summit that governance is the key to addressing poverty. Good governance ensures that political, social and economic priorities are based on a broad consensus, and that the poorest and most vulnerable members of society are heard in decision-making.

The United Nations Development Programme (UNDP) is fully supportive of creating an enabling environment, which is conducive to development and poverty reduction. We believe that decentralizing governance--from the center to the local communities--can be an effective means of achieving sustainable human development. Empowering local bodies to carry out their decentralized responsibilities can improve access to services and employment, increase people participation and enhance government responsiveness.

With the advancements in decentralization in Asia, Africa, Caribbean and other developing countries, there are a multitude of lessons and best practices to be shared, and urgent and persistent issues to be considered. We are thus pleased to be a partner in the 2nd International Conference on Decentralization. By providing a venue for the exchange of ideas between decentralization and federalism practitioners and stakeholders, new perspectives, relationships and possibilities will be opened to hasten development in your respective countries.

But our partnership extends in ensuring that this international network is pursued beyond the conference. The Asian Resource Center for Decentralization, together with the Regional Information

Resource Facility on Women In Local Government as Its major component, will be launched during the Conference. The United Nations Economic and Social Commission for Asia and the Pacific, the Center for Local and Regional Governance and the University of the Philippines Center for Women's Studies are our partners in this Initiative. The LIN System is one with you in the pursuit of strengthened decentralization policies and capacities for the people, especially the marginalized to be effective partners In the development process.

It Is our hope that the models and lessons shared during the Conference would be adopted and replicated. that new ones will be further discussed with the network even after this event, and more importantly, that these are Implemented for the benefit of your communities.



Mr. Terence D. Jones
Resident Representative, UNDP
and Resident Coordinator, UN System



July 2002

As globalization advances the local level becomes more and more important. It is the level at which people can still influence variables that influence the quality of their lives. It is also the level where democratization can lead to humane governance through community empowerment. The Second International Conference on Decentralization is an opportunity for actors and stakeholders involved in these processes to compare notes, among themselves and with experts. The UNDP PARAGON Regional Governance Programme sees this as an essential input for the studies on "Decentralization in Asia" and "Community Empowerment in Asia" that it will sponsor in the period 2002-2003 in the run-up to the Fourth PARAGON Partner's Meeting on these subjects that will be held in Indonesia in the Second Quarter of 2003. We wish both the conference and the new Decentralization Resource Center much success.



Paul Oquist
UNDP Senior Governance Adviser for Asia

Coordinator, UNDP Paragon Regional Governance Programme



Congratulations on the occasion of your 2nd International Conference on Decentralization -Federalism: The Future of Decentralizing States? We at the Institute of Public Administration of Canada (IPAC), with the generous support of the Canadian International Development Agency (CIDA), are honoured to be among the several supporters of this Conference.

The role of governments has evolved significantly over the past decade. This has resulted in a considerable number of new arrangements, which provide for the design and delivery of services to the citizens. Roles, responsibilities and accountabilities are sometimes defined in legislation, but often in a range of other instruments such as policies and agreements, which are challenging to implement in a participatory, responsive and accountable way. The range and nature of new relationships taxes not only intergovernmental experts, but also public administrators at all levels.

Canada, like many other participants in this Conference, is facing the challenge of how and where to serve its citizens better. The unwavering focus and stamina of the Conference organizers has resulted in bringing together some of the best minds in the world to talk about the issues and governance of decentralized states. These discussions and debates will assist leaders from participating countries to lead the transformations necessary to effect the changes they desire.

We wish to thank the organizers for creating the environment for us to look at the issues of decentralization from a global perspective, and to encourage our investment in global learning and alliances.

Sincerely,

A handwritten signature in black ink that reads 'Joseph Galimberti'.

Joseph Galimberti
Executive Director



July, 2002

Ottawa, Canada

Managing diversity while preserving unity is a major challenge that many countries face especially in this era of globalization. Bringing together both federalism practitioners and practitioners of decentralization will certainly lead to a productive exchange of ideas and experiences. The Forum of Federations is proud to be associated to the 2nd International Conference on Decentralization and wishes to extend its best wishes to the organizers.

Yours truly,

Celine Auclair
Vice President
Forum of Federations



MESSAGE

In January of 1996, the First International Conference on Decentralization successfully brought together practitioners of local government administration from all over the world. The event enabled representatives from various countries to present their respective experiences on the process of decentralization that eventually led to productive discussions and rich exchange of ideas. Generally, the conference revealed that decentralization as seen globally is a highly political process with many forms.

This year, the Second International Conference on Decentralization with a theme "Federalism: The Future of Decentralizing States?" intends to once again convene decentralization practitioners and stakeholders. The conference this time will not only focus on decentralization but also on the concept of federalism. It also aims to look into the global status of decentralization as well as identify decentralization models and share lessons learned from decentralized countries.

Moving towards our vision to be the national training resource for local government and a center of excellence, we are privileged to be one of the partner agencies supporting the conference. This conference will not only be a venue for abundant exchange of ideas but will serve as repository of accepted wisdom that will update our treasure chest of trends and innovations in local governance. The concepts that we will derive from the conference will serve as basis for us to reinvent our capability building approaches and mechanisms to be more effective in delivering capability-building interventions to local governments.


MARIVEL C. SACENDONCILLO
Executive Director, LOA-DILG

Program-at-a-glance

Thursday * July 25

Garden Ballroom
REGISTRATION
7:00- 9:00 AM

OPENING PROGRAM
9:00- 10:30 AM

BREAK
10:30- 11:00 AM

**OVERVIEW OF THE
CONFERENCE**
11: 00- 11: 15 AM

PLENARY 1:
Status of Decentralization
Worldwide
11: 15 AM - 12: 00 PM

LUNCH
12:00 - 1:30 PM

PLENARY 2:
Decentralization in the Asia &
Pacific; Decentralization In the
Philippines
1:30- 3:00 PM

BREAK
3:00- 3:30 PM

PLENARY 3:
Federalism: Its Principles,
Flexibility and Limitations;
Federalism in the Philippines
3:30- 5:30 PM

**Intercultural Exchange/
Exhibit Viewing**
5:30- 6:30 PM

**Welcome Dinner/ Cultural
Night Programme**
6:30- 9:30 PM

Other Events
Ribbon-Cutting for the Exhibit
(Morning)
Press Conference for Partners
11:00- 12:00 PM (Rosal)

Friday * July 26

**CONCURRENT DISCUSSION
SESSIONS: COUNTRY PAPER
PRESENTATIONS**

DS 1: Australia/Mongolia
(Garden Ballroom 1)

DS 2: Switzerland/Indonesia
(Garden Ballroom 2)

DS 3: Nigeria/Japan/US
(Santan)

8:30- 10:00 AM

BREAK
10:00- 10:30 AM

**CONCURRENT DISCUSSION
SESSIONS: COUNTRY PAPER
PRESENTATIONS:**

DS4: Canada/Namibia/ Vietnam
(Garden Ballroom 1)

DS5: Germany/Nepal &
Pakistan/ Thailand

(Garden Ballroom 2)

DS 6: US-Hawaii/
Uganda/Cambodia

(Santan)

10: 30 AM- 12: 00 PM

Garden Ballroom
LUNCH

12:00- 1:00 PM

FIELD VISITS
FS1: Mandaluyong
FS2: Marikina
FS3: Makati
FS4: Manila
FS5: Bulacan
1: 00- 5: 30 PM

Saturday * July 27

**CONCURRENT DISCUSSION
SESSIONS: COUNTRY PAPER
PRESENTATIONS**

DS 7: Hungary/South
Africa/India (Mactan)

DS 8: Canada/Spain/ Thailand
(Batanes)

8:30- 10:00 AM

BREAK
10:00- 10:30 AM

**SIMULTANEOUS
WORKSHOP SESSIONS**

WS 1: Poverty Reduction
(Batanes 1)

WS 2: Human Rights
(Batanes 2)

WS 3: Gender (Boracay 1)

WS 4: Culture (Boracay 2)

WS 5: Peace and Development
(Mactan 1)

WS 6: Sustainable
Development (Mactan 2)

10: 30 AM- 12: 00 PM

Isla 2
LUNCH
12:00- 1:30 PM

Isla 1
PLENARY 4:
**Presentation of Workshop
Outputs**
1:30- 2:30 PM

Isla 2
PLENARY 5:
Special Issues
2:30- 4:00 PM

BREAK
4:00- 4:30 PM

**CLOSING PROGRAM and
LAUNCHING OF THE ASIAN
RESOURCE CENTER FOR
DECENTRALIZATION
(ARCD)**
4:30- 5:30 PM

Other Events
Press Conference for Foreign
Dignitaries
10:00- 11:00 AM (Sulu)

July 25-27, 2002

Detailed Conference Program

THURSDAY * JULY 25

Garden Ballroom

REGISTRATION

7:00 - 9:00 AM

OPENING PROGRAM

9:00 – 10:30

- Welcome Address by Dr. **Emerlinda R. Roman**, Chancellor, UP-Diliman
- Opening Address by **Honorable Aquilino Q. Pimentel, Jr.**, Senator, Republic of the Philippines
 - Statement of Support from the Partners
- Keynote Address by **Honorable Jose C. de Venecia Jr.**, Speaker of the House of Representatives, Republic of the Philippines

OVERVIEW AND PRESENTATION OF SCHEDULE OF ACTIVITIES

Dr. Alex B. Brillantes, Jr.

11:00 AM - 11:15 AM

PLENARY 1

11:15 AM - 12:00 PM

Chair: Dr. Alex B. Brillantes, Jr. Director, Center for Local and Regional Governance, National College of Public Administration and Governance, University of the Philippines (NCPAG, UP)

- Mr. **Robertson Work** Principal Policy Advisor, Decentralization Systems, Democratic Governance Practice, IDG/BDP, UNDP New York
Overview of Decentralization Worldwide: A Stepping Stone to Improved Governance and Human Development

LUNCH

12:00 - 1:30 PM

Luncheon Speech by **Honorable Jejomar C. Binay**, Makati Mayor and Former Chair, Metro Manila Development Authority

PLENARY 2

1:30 - 3:00 PM

Chair: Dr. Ledivina V. Cariflo
University Professor
NCPAG, UP

• **Mr. Adnan H. Aliani**

Human Settlements Officer UN Economic and Social Commission in Asia and the Pacific

Local Government in the Asian and Pacific: A Comparative Analysis of Fifteen Countries

• **Hon. Jose D. Lina, Jr.**

Secretary

Department of the Interior and Local Government (DILG)
Decentralization in the Philippines

BREAK

3:00 - 3:30 PM

Chair: Dr. J. Prospero E. De Vera III

Professor and Director, Center for Citizenship, Leadership and Democracy

• **Ms. Celine Auclair,**

Vice-President, Forum of Federations, *Federalism: Its Principles, Flexibility and Limitations*

• **Mr. Rey M. Teves,**

National Convenor

Lihok Pideral Mindanao

• **Dr. Jose V. Abueva**

Professor Emeritus of Public Administration and Political Science, UP; President, Kalayaan College

Towards a Federal Republic of the Philippines with a Parliamentary Summit by 2010

INTERCULTURAL EXCHANGE/EXHIBIT VIEWING

5:30 – 6:30

- Other Activities: Ribbon Cutting for the Exhibit (Morning)

WELCOME DINNER/CULTURAL NIGHT

PROGRAMME

6:30 - 9:30 PM

- Presentation by the **DOT Chorale Group** and the **DOT Dance Troupe**

FRIDAY * JULY 26

CONCURRENT DISCUSSION SESSIONS: COUNTRY PAPER PRESENTATIONS

8:30 - 10:00 AM

Session 1: Australia/Mongolia

Chair: Dr. Edna Co

Associate Professor
NCPAG, UP

- **Dr. Ross Worthington: *Australia***
Executive Director
Philippine Australia Governance Facility
- **Prof. Biraa Chimid: *Mongolia***
Honorary Professor, School of Law
University of Mongolia; Professor of Law,
the Academy of Management, Mongolia;
National Human Rights Advisor to the HURIST
Mongolia Project
Interpreter: Mr. Lkhagvajav Turod
Governance Specialist (Programme Analyst),
Policy Advisor Team, UNDP Mongolia

Session 2: Switzerland/ Indonesia

Chair: Prof. Jocelyn C. Cuaresma

Assistant Professor
NCPAG, UP

- **Prof. Wolf Linder: *Switzerland*** Institut für
Politikwissenschaft
- **Dr. Siti Nurbaya Bakar: *Indonesia*** Secretary
General Ministry of Home Affairs
- **Dr. Christine L. Fletcher: *Indonesia*** USAID
Decentralization Advisor to the Secretary General,
Ministry of Home Affairs

Session 3: Nigeria/Japan/US

Chair: Ms. Marivel C. Sacendoncillo

Director

Local Government Academy, DILG

- **Dr. Alex 1. Ekwueme: *Nigeria***
Chairman of the Board of Trustees of the People's
Democratic Party; Former Vice-President of Nigeria
- **Professor Wataru Kitamura: *Japan*** Faculty of Law
Konan University Kobe, Japan
- **Dr. Rodger A. Randle: *US*** Professor, Graduate
College University of Oklahoma- Tulsa

BREAK

10:00 - 10:30 AM

CONCURRENT DISCUSSION SESSION COUNTRY PAPER PRESENTATIONS

10:30 AM - 12:00 PM

Session 4: Canada/Namibia/Vietnam

Chair: Prof. Ma. Oliva C. Domingo

Assistant Professor NCPAG, UP

- **Mr. Edward R. Sajecki: *Canada***
Assistant Deputy Minister
Provincial Municipal Relations Division Ontario Ministry of
Municipal Affairs *Municipal Reform: Strengthening Local
Government in Ontario, Canada*
- **Prof. Gerhard K. H. Töttemeyer: *Namibia***
Deputy Minister
Ministry of Regional, Local Government and Housing
Decentralization in a Unitary State: the Namibian Case
- **Mr. Nguyen Manh Quan: *Vietnam***
Vice Director, S&T Foresight Department NISTPASS,
MOSTE Hanoi, Vietnam

Session 5: Germany/Nepal & Pakistan/Thailand

Chair: Dr. Perla E. Legaspi

Associate Professor NCPAG, UP

- **Mr. Roland Roescheisen: *Germany***
Consultant
Former Country Director of the German Development
Service in the Philippines *Federalism in Germany*
- **Mr. Paul A. Lundberg: *Nepal and Pakistan***
Adviser on Governance and Devolution UNICEF
A Comparison of Decentralization in Pakistan and Nepal
- **Prof. Tanchal Woothisarn- *Thailand***
Assistant Professor
Department of Community Development Faculty of Social
Administration, Thammasat University; Director, College of
Local Government, King Prajadhipok's Institute

Session 6: US-Hawaii/Uganda/Cambodia

Chair: H.E. Prum Sokha

Secretary of State

Ministry of Interior

Cambodia

- **Dr. Belinda A. Aquino:** US Professor of Political Science University of Hawaii at Manoa, USA
- **Director Edward A. Mugabi:** *Uganda* Decentralization Secretariat Ministry of Local Government
- **Dr. Ernesto D. Bautista:** *Cambodia* Governance Advisor UNDP Cambodia *Decentralizing the State: Key Issues and Challenges for Cambodia*

LUNCH BREAK

12:00 - 1:00 PM

FIELD VISITS

1:00 - 5:30 PM

Field sites:

Group 1: Mandaluyong

Group 2: Marikina

Group 3: Makati City Hall

Group 4: Manila City Hall

Group 5: Bulacan Provincial Government

INSTITUTIONAL MEETINGS

6:30 - 9:00 PM

SATURDAY * JULY 27

CONCURRENT DISCUSSION SESSIONS COUNTRY PAPER PRESENTATIONS

8:30 – 10:30 AM

Session 7: Hungary/South Africa/India

Chair: Dr. Vicente D. Mariano

Associate Professor NCPAG, UP

- **Dr. József Hegedüs:** *Hungary*
President
Metropolitan Research Institute *Decentralization and Structural Adjustment in Hungary*
- **Prof. Christina Murray:** *South Africa*
Department of Public Law
University of Cape Town
- **Mr. R. M. Kapoor:** *India*
Chief, Urban Studies Centre
The Times Research Foundation

Federalism: The Future of Decentralizing States (The Indian Experience)

Session 8: Canada/Spain/Sri Lanka

Chair: Prof. Jose P. Tabbada

Professor NCPAG, UP

- **Dr. Richard Simeon:** *Canada*
Professor of Political Science and Law
University of Toronto
- **Dr. Juan Fernando Lopez Aguilar:** *Spain*
Professor of Constitutional Law
Las Palmas University Diputado por Las Palmas Madrid, Spain
- **Dr. S.V.D. Gamini Samaranayake:** *Sri Lanka*
University of Peradeniva
Sri Lanka

BREAK

10:00 - 10:30 AM

SIMULTANEOUS SESSIONS 10:30 AM - 12:00 PM

WS 1. Decentralization/Federalism and Poverty Reduction

Atty. Agnes V.S.T. Devanadera

President/Chairperson of the Board of

Trustees, Philippine Development

Alternatives Foundation

Facilitator: Dr. Victoria A. Bautista

Professor

NCPAG, UP

WS 2. Decentralization/Federalism and Human Rights

Commissioner Purificacion V. Quisumbing

Commission on Human Rights

Facilitator: Prot Wilhelmina L. Cabo

Assistant Professor

NCPAG, UP

WS 3. Decentralization/Federalism and Gender

Ms. Koh Miyaoi

Social Affairs Officer

Women in Development Section, UN ESCAP

Women in Local Government in Asia and the Pacific

Facilitator: Dr. Proserpina Tapales

Professor and former CLRG Director

NCPAG, UP

WS 4. Decentralization/Federalism and Culture

Hon. Josefina M. De la Cruz

Governor, Province of Bulacan

Facilitator: Ms. Eleanor E. Nicolas

University Researcher IV

CLCD, NCPAG

WS 5. Decentralization/Federalism and Peace and Development

Atty. Lutgardo B. Barbo

Chief of Staff

Office of Minority Leader A. Q. Pimentel, Jr.

and Former Governor of Eastern Samar

Facilitator: Prof. Rizal B. Cruz

Assistant Professor

NCPAG, UP

WS 6. Decentralization/Federalism and Peace and Sustainable Development (focus on environment)

Mayor Edward S. Hagedorn

Former City Mayor

Puerto Princesa City

Facilitator: Dr. Remigio D. Ocenar

University Extension Specialist IV

LUNCH BREAK

12:00 – 1:30

PLENARY 4:

Presentation of Workshop Outputs

1:30 - 2:30 PM

Chair: Dr. Joel V. Mangahas

Assistant Professor and College

Secretary/Director of Studies

NCPAG, UP

PLENARY 5

2:30 - 4:00 PM

Chair: Dr. Ma. Concepcion P. Alfiler

Professor and Dean

NCPAG ' UP

Capacity-Building for Decentralization

• **Hon. Austere A. Panadero**

Assistant Secretary

Administration and Human Resource Development,

Department of the Interior and Local Government

• **Mr. Nathaniel Von Einsiedel**

Regional Coordinator for Asia-Pacific United Nations

Urban Management Programme, Bangkok, Thailand

Overcoming Obstacles to Decentralization in Asia

• **Prof. John Francis Martin**

Director

Centre for Regional and Rural Development

RMIT University Learning Centre

Australia

• **Dr. Rodger A. Randle: US**

Professor, Graduate College

University of Oklahoma – Tulsa

BREAK

4:00 - 4:30 PM

CLOSING CEREMONIES/LAUNCHING OF ARCD

4:30 PM - 5:30 PM

- Closing Ceremonies of the 2 International Conference on Decentralization
- Launching of the Asian Resource Center on Decentralization (ARCD)
 - ARCD Website
 - Sourcebook
- Signing Ceremony of the Regional Information Resource Facility on Women in Local Government

About the Field Sites

Bulacan Information Systems: A Component of Reinventing Public Service Program (Gawad Gating Pook Winner, 2000)

Province of Bulacan

Bulacan is one of the provinces of Central Luzon region. It is a first-class province with 24 municipalities and 568 barangays with a total land area of 262,500 hectares. It is flanked by the provinces of Nueva Ecija on the north, Quezon on the south, Rizal on the southeast and Pampanga, on the west.

Strategic operations of the province were computerized namely revenue generation, fiscal management, supply and property management, development planning and management, and records management. The over-all objective is to improve the delivery of basic services to the people, provide transparency and accountability in government transactions and increase government capability for planning and implementation. There were 16 applications done and the major accomplishment was the Real Property Management Information Systems (RPTIS) which entailed configurations not only from the province but including the municipalities as well.

RPTIS is a system intended for the Assessor's Office for property assessment and for the Land Tax division of the Treasurer's Office for the system of billing and collection of tax. The system provides and updated, ' accurate assessment toll of all real property units. It is also capable of generating assessment notices, tax bills and list of past due accounts in a timely manner.

Integrating the Informal Sector in Makati City Makati City

Makati City is located within the quadrangle of 12° 01 latitude north and 14° 33 longitude east. It is bounded on the north by the Pasig River facing the City of Mandaluyong, on the east by the Municipality of Pateros, on the northwest by the City of Manila, and on the south and southwest by the City of Pasay. It is one of the thirteen cities of the National Capital Region with a total land area of 27.36 square kilometers or 2,736 hectares.

Makati is one of the highly urbanized and richest cities in the country. It hosts the premier financial and business district in the country. The city however was confronted with a problem of the growing number of urban poor who lack the education and skills to secure permanent jobs. To make ends meet these urban poor resorted to vending food in the streets. Vendors proliferated along the sidewalks of Buendia Avenue selling cheap lunches and snacks, candies and cigarettes and other items to passers-by.

The city's predicament led to the conceptualization of the Makati Vendors Program (MVP). The program's objectives were 1) to provide a source of income to unemployed Makati residents through self-managed micro-enterprises; 2) to organize and develop sustainable community-based association which would promote the welfare of its members and ensure their active participation in all projects; 3) to maintain order, cleanliness and sanitation in the vending area; and 4) strengthen linkages with the business sector in the promotion of livelihood opportunities. Through the program, the vendors were given security of their business locations, permit and stalls as long as they follow the guidelines set by the City of Makati.

Life After the Burn **Mandaluyong City**

The program started in 1990 when the public market of Mandaluyong burned down leaving the local government with no center of commerce and the prospect of reduced revenues. The immediate problem of Mandaluyong was where to get the money to rebuild the public market.

The program used the Build Operate Transfer (BOT) and the Develop-Operate-Transfer schemes that were relatively new in the country during that year. The City was trying out a new concept whose success has yet to be tested. It was a pioneering effort for the LGU that was both exciting and challenging.

Because of the two concepts, Mandaluyong was able to construct a new public market with the help of private investors as well as get the involvement of a number of stakeholders, namely: Market Stall Holders' Association, the Drivers Association, the Cooperatives' Federation and the Mandaluyong Chamber of Commerce.

Manila City

The City of Manila is strategically located on the eastern coast of the Manila Bay at the mouth of the Pasig River that runs on an east-west course through the center dividing the city into its northern and southern sectors. The city shares borders with seven other cities and municipalities in Metropolitan Manila: in the north by Navotas and Caloocan; in the northeast by Quezon City; in the east by San Juan and Mandaluyong; in the southeast by Makati; and in the south by Pasay. Manila has a land area of about 35,966,479.65 square meters based on the City Charter.

The city offers many places of interest to tourists. The Rizal Park Complex features miniature Chinese and Japanese gardens. The park is also the ideal place to view the spectacular and internationally re-knowned Manila Bay sunset. Aside from Rizal Park, there are also places of historical and religious significance such as the San Agustin church, Manila Cathedral, Fort Santiago and the old walls of Intramuros. The area defined as "tourist belt" is very near the park.

Manila City stands as a repository of Philippine culture and the arts ranging from its olds churches and buildings, various museums, and the performing arts perpetuating Filipino plays, dances and songs. Its modern culture blends the east and west and the rest of the world. Its culture is basically a combination of Malay and the other Asian Cultures with Spanish, American and other western influences.

Clean and Green Program **Marikina City**

As one of the highly urbanized areas in Metro Manila, Marikina City has its share of poor migrants in search of better opportunities. A few years ago, the Marikina River was a favorite site for squatters and was repository of all kinds of waste that gave it unpleasant surrounding and obnoxious smell.

Today, people from all walks of life visit the river park everyday to savor the clean environment and avail of sports and recreational facilities. For the residents of Marikina, their river has become a source of pride and conviviality.

This is the result of the Save the Marikina River Program launched by the local government to restore the beauty and usefulness of the river and transform it into a tourist and the biggest recreational park in

Metro Manila. As a result of the transformation, new jobs were created and major investments came in. Collective discipline was instilled among the young and the old who kept their surroundings clean including the riverbanks.

Profile of Speakers

Jose V. Abueva

Dr. Jose V. Abueva is Professor Emeritus of Public Administration & Political Science, University of the Philippines and Founding President of Kalayaan College. Initially, he served at the University of the Philippines as faculty member for twenty years (1950-1970), a good part of the time in directing research, academic instruction and the training of public officials. While at U.P. he won a number of scholarships, honours and awards. He has also served the Philippine Government in various capacities. Dr. Abueva also became the 16th President of the University of the Philippines (1987-1993).

Dr. Abueva's learning and experience over 50 years have spanned a wide spectrum of scholarship, education, academic management, development, government service, foundation work, and worldwide intellectual collaboration at the United Nations University and the United Nations system.

He earned his Ph.D. in Political Science/Sociology and M.P.A. from the University of Michigan. He graduated with an A.B. degree (cum laude) from the University of the Philippines.

Juan Fernando Lopez Aguilar

Dr. Aguilar is a Constitutional Law Professor at the Las Palmas University, Canary **Island, Spain**. Before assuming this position, he was appointed as a *Jean Monnet* Professor in Integration and European Union Law in 1999.

He also served in the government as an elected National Diputee (Socialist Party), representing the Las Palmas (Canarias). He was also the General Director of Cabinet for the Ministry of Public Administration firstly, and later on Education. He coordinated the Socialist Candidate Office for the Regional Government elections in 1999. Dr. Lopez has also assumed office in the national Spanish Government as a parliamentary Advisor to both Ministers of Justice Enrique Múgica and Tomás Quadra-Salcedo from 1990-1993. In the 35th Federal Congress of the Spanish Socialist party he was elected as a member of the national executive committee, in charge of the Bureau of Public Liberties and Regional Devolution.

Dr. Aguilar has a Ph. D. Degree in Law at Bolonia University, Italy where he was recognized with the Extraordinary Award for his Doctoral Dissertation. He obtained his Master of Arts on Law and Diplomacy, from Fletcher School of Law and Diplomacy in Massachusetts, USA. He also received a University Law Degree from Granada University, receiving the Extraordinary Award, the Number One In the ranking of his class and Nacional Award. He also earned a degree in Political Science and Sociology, at Complutense University in Madrid

Adnan H. Aliani

Mr. Aliani is a Human Settlements Officer at the United Nations Economic and Social Commission for Asia and the Pacific (UNESCAP) in Bangkok, Thailand. His email address is: aliani.unescap@un.org.

Belinda A. Aquino

Dr. Belinda A. Aquino is currently a Professor of Political Science and Asian Studies at the University of Hawaii at Manoa, where she is also Director of the Center for Philippine Studies. Likewise, she is also the Chair of the International Philippine Studies Committee, and the Coordinator of the Academic Exchange Program.

In government service, Dr. Aquino was once a consultant of Senate President Jovito Salonga. She was a member of the committee that drafted the Code of Ethics for Filipino Public Servants. She was also a consultant to Senator Leticia R. Shahani. Dr. Aquino also served as the Chair of the Philippine Centennial Committee in Honolulu.

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Celine Auclair

As the Vice-President and Director of Research and Program of the Forum of Federations, a nongovernmental organization that aims to bring together practitioners of federalism in a Forum that facilitates information exchanges in order to improve the system, Dr. Auclair provides her expertise and leadership in monitoring and reporting on federalism and develops and manages programs related to federalism and good governance for practitioners of federalism.

Before assuming her current position, Dr. Auclair served as the Deputy Ombudsperson for Political Affairs, Office of the Human Rights Ombudsperson for Bosnia and Herzegovina; Senior Advisor on Property Legislation, Office of the High Representative (Bosnia and Herzegovina); Chief of Institutional Relations, Development International Desjardins, Canada (DID); Senior Policy Advisor, Department of Indian Affairs (Canada), Indian Taxation Secretariat; and International Development Consultant for the Canadian International Development Agency (CIDA).

Dr. Auclair obtained her Ph. D. in International Relations from the Graduate Institute for International Studies, University of Geneva. She received her MA in Urban Planning and Regional Development and BA degree in Communication from Université Laval in Quebec, Canada.

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Lutgardo B. Barbo

Atty. Lutgardo B. Barbo is currently the Chief of Staff of the Office of Senator Aquilino Q. Pimentel, Jr. During the previous Congress, he served as the Senate Secretary. Prior to that, Atty. Barbo was once the Governor of the province of Eastern Samar. His contact address is:

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Ernesto D. Bautista

Dr. Ernesto Bautista is a development economist and practitioner with professional experience in governance, economic management and policy analysis, and development policy honed by more than 20 years of experience in the public sector and international organizations. His technical skills are complemented by strong project management skills honed by more than 10 years experience in project management, from applied research to management of governance capacity building projects.

Currently, he is a Governance Advisor in UNDP Cambodia. He provides technical advisory, donor coordination and strategic management support to UNDP in the areas of decentralization and public administration reforms. Provides complementary advisory support to the Government through UNDP-supported projects.

Dr. Bautista got his Ph.D. in Economics (Monetary and Development Economics) and M.A. in Economics (International Economics) from the University of the Philippines, School of Economics. He obtained his B.S.A. (Agricultural Economics) from the University of the Philippines at Los Baños. Dr. Bautista's current address is:

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Biraa Chimid

Professor Chimid is an Honorary Professor at the School of Law of the National University of Mongolia and a full-time Professor of Law at the Academy of Management in Mongolia. He also serves as a National Human Rights Advisor to the HURIST Mongolia Project.

Josefina M. Dela Cruz

The political experience of Bulacan Governor Josefina M. Dela Cruz spans 21 years, starting as the youngest elected councilor of Bocaue at the age of 21 before becoming Vice Mayor at the age of 23. She also served as the youngest elected Provincial Board Member and the first lady Vice Governor of Bulacan before she assumed her present position. Last year, she was re-elected as Governor by garnering 95% of the votes cast.

The chief architect of the province, she brought major reforms in government service, introduced and enhanced the culture of excellence in the bureaucracy, ranked total customer satisfaction as among her top priorities and equipped the provincial government with tools of development that make it at par with the rest of the world.

Governor Dela Cruz attributes much of her success in local governance from her solid educational background in Management Engineering (cum laude) and Psychology (magna cum laude) from the Ateneo de Manila University.

Agnes V. S. T. Devanadera

Atty. Devanadera is presently the Chair of the Board and President of the Philippine Development Alternatives Foundation (PDAF). She was the former Mayor of Sampaloc, Quezon where she was a recipient of the Galing Pook Award for one of her development programs. During her term as mayor, she also served as the President of the League of Municipalities of the Philippines

Nathaniel von Einsiedel

Nathaniel von Einsiedel is currently the Regional Coordinator for Asia-Pacific of the United Nations Urban Management Programme (UMP), a global technical assistance facility established since 1986 to help cities of developing countries in strengthening their urban management capacities. He set up UMP's operations in the Asia-Pacific region in 1992, and is responsible for coordinating its activities in 21 cities spread out over 11 countries.

His particular area of expertise is organizational and human resource development in urban management, which, arises from his close to 30 years of experience in both the public and private, sectors as a practitioner, consultant, technical assistance coordinator, and lecturer in the field of urban development. He worked with government at the municipal, metropolitan, and national levels. In the private sector, he worked as an architect, an urban planning and development consultant, and a development management adviser to housing and property developers. He also served as a consultant to urban projects of a number of bilateral and multilateral agencies such as the World Bank and Asian Development Bank.

He received his BS Architecture degree from the University of the Philippines and his MS Urban Planning from Columbia University, USA. He also obtained a postgraduate Certificate in Development Management from the International Institute of Public Administration in Paris, France; He is presently completing his PhD in Urban Management at the Pacific Western University in Hawaii, USA.

Alex Ekwueme

Dr. Alex Ekwueme is currently the Chair of the Board of Trustees of the Peoples Democratic Party the present ruling party in Nigeria. The party was created after the transition from military to civil rule, where he became the first Chair of the Party.

In 1979, Dr. Ekwueme was elected Vice President of Nigeria and was re-elected for a second term in 1983. This second term was cut short by the military coup of 31 December 1983. A staunch opponent of military rule, Alex Ekwueme was the Chair of the Nigerian All Politicians Summit In 1995, and Chair of the Group of 34 that opposed the self-succession plans of the late military leader, General Abacha.

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Dr. Fletcher is currently the United States Agency for International Development (USAID) consultant to the Secretary General of the Indonesian Ministry of Home Affairs, serving as a Senior Decentralization Advisor since June 2001. Prior to this, she was contracted through the Technical Assistance Management Fund of Australian Agency for International Development (AusAID) as Consultant to both the Indonesian Government (Ministry of Home Affairs and Regional Autonomy) and to the World Bank/UNDP/ADB Partnership for Governance Reform. She also served as the Director of the North Australia Research Unit of the Australian National University where she developed best practices for indigenous communities in remote regions of Northern Australia.

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Edward S. Hagedorn

Mr. Hagedorn is a three-term Mayor of Puerto Princesa City, one of the biggest cities in the country. During his term, he also served as the President of the League of Cities of the Philippines. As an assertive leader and environmental advocate, his "Bantay Puerto Program," composed of Forest Protection, Marine Resources Protection, and Forest Rehabilitation components received recognition from local and international award giving bodies.

Jósef Hegedüs

Dr. József Hegedüs, the Managing Director of the Metropolitan Research Institute based in Budapest, is an economist, sociologist and research fellow with more than 20 years of experience in urban economics, urban sociology, housing policy and municipal finance both in Hungary and abroad. He is co-organizer of the East European Working Group of the European Network for Housing Research, established in Amsterdam in 1988, and a founding member of Metropolitan Research Institute, which was established in 1989.

Dr. Hegedüs is also a member of the UN ECE Working Group on Country Profiles of the Housing Sector for Central Eastern European countries. He was part of the USAID-funded team providing training to Hungarian local governments on financial management and has worked in several technical assistance projects in the region (Albania, Georgia, Bulgaria, Moldova, Russia, Macedonia and Kyrgyzstan) sponsored by USAID, Council of Europe, the World Bank, Bertelsman Foundation, UNDP and the Open Society Institute.

He received his Ph.D. in Sociology from the Hungarian Academy of Sciences and his MA in Economics from the Budapest University of Economics.

R. M. Kapoor

Mr. R. M. Kapoor has served as the Chief of the Urban Studies Centre, The Times Research Foundation since 1982. The USC-TRF is a Centre which conducts researches, training activities and publications that advocate good governance in the national and local level. Currently, as the Chief of USC-TRF, he is preparing the Policy Agenda for Decentralization in Bangladesh for Efficient Urban Management - a Study and Workshop sponsored by the Regional Urban Development Office for South Asia of the United States Agency for International Development in New Delhi.

Mr. Kapoor graduated with a degree in Engineering from Banaras Hindu University in India. He also received a post-graduate engineering degree from the University of Michigan, USA. He can be reached at:

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Jose D. Lina, Jr.

Upon the assumption of the present administration, Secretary Lina was appointed to head the Department of the Interior and Local Government. In a concurrent capacity, he also serves as the Chair of the National Police Commission. During the previous administration, he was elected as Governor of the Province of Laguna. Prior to that, Secretary Lina was also elected Senator of the Republic of the Philippines.

Wolf Linder

Prof. Wolf Linder is a Professor of Political Science at the Institut für Politikwissenschaft, Switzerland.

Paul A. Lundberg

Mr. Paul A. Lundberg is an Advisor on Governance and Devolution based in UNICEF-Pakistan Country office. He was previously the Chief of Party for the USAID Governance and Local Democracy (GOLD) Project in the Philippines from 1998-2001. He served as a Technical Advisor with the UNDP from 1985 to 1998 where he was assigned in decentralization and planning projects in Pakistan, Nepal and Indonesia.

Dr. Martin is the Director of the Centre for Regional and Rural Development, Royal Melbourne Institute of Technology (RMIT) University Learning Centre in Hamilton, Victoria. He is also an Associate Professor of the School of Social Sciences and Planning from the same University. Dr. Martin has also served as a Senior Lecturer from the Queensland University of Technology and the University of Canberra.

John Francis Martin

Aside from his academic background, Dr. Martin also worked as an Executive Director of the National Local Government Training Council which is based in Canberra. From 1970-77, he was appointed to the Commonwealth Government under the following departments and agencies: Foreign Affairs, Overseas Trade, Tourism and Recreation, National Capital Development Commission and the Australian Taxation Office.

Dr. Martin received his Ph. D. in Economics and International Relations and his MA in Sociology from the Research School of Social Sciences, Australian National University. He received his BA degree in Ecology and Natural Resource Management from Canberra CAE. Dr. Martin's contact address is:

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Christina Murray

Prof. Murray is currently a Professor of Constitutional and Human Rights Law and Deputy Dean of the Law Faculty at the University of Cape Town, South Africa. In 1994, she was chosen to serve on a panel of seven experts to advise the South African Constitutional Assembly in drafting the 'final' Constitution.

Since the adoption of the Constitution in 1996, she has advised a number of government departments in South Africa on legislation needed to implement the Constitution concerned with local government and with allocating revenue in the newly-established multi-leveled system of government.

She has taught and written on the law of contract, human rights law (and particularly issues relating to gender equality and African customary law), international law, and constitutional law.

Most recently, her focus has been on decentralization in South Africa. She is the director of a research unit at the University of Cape Town, the Law, Race and Gender Research Unit. The Unit is primarily concerned with judges' education on matters relating to race, gender and cultural diversity.

Siti Nurbaya

Dr. Siti Nurbaya is the Secretary General of the Indonesian Ministry of Home Affairs. Prior to his current position, he also served in various capacities in the Lampung regional government. Among his positions were: Vice-Head of the Regional Development Planning Board; Head Division, Physical Facilities; Temporary Head of Research Division; Head Section of Irrigation; Head Section of Physical Research; and Head Section of Analysis and Statistics.

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Dr. Quisumbing is the current Commissioner on Human Rights. Formerly, she was the Chair of the Philippine Judicial Academy of the Supreme Court of the Philippines. She was also the Chief of the Center for Human Rights-New York Liaison Office and the New York Director for the UN High Commissioner for Human Rights.

Rodger A. Randle

Dr. Randle is a Professor of Studies in Democracy and Culture (Graduate College) at the University of Oklahoma-Tulsa. Previous to that, he was President of the University Center and Rodger State College.

In his public service, Dr. Randle became Mayor of Tulsa, a Member of the Oklahoma Senate for twelve years where he was twice elected as Senate Pro Tempore, a Member of the Oklahoma House of Representatives beginning at the age of 27, and a Peace Corp Volunteer.

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From 1998 to March of 2002, Mr. Roscheisen was the Country Director of the German Development Service (DED) In the Philippines. He was responsible for managing the country program and finances with around 35 international experts and additional local staff in the Natural Resource Management, Technical/Vocational Training and NGO-support programs.

Mr. Roscheisen was also the Coordinator for North-South -Politics SPD-headquarters from 1990 to 1998. Starting 1996, he was also assigned as the Managing Director of the One World Forum of the SPB, networking with the leading ranks of the Party, scientists, important development institutions and NGO representatives.

Mr. Roscheisen obtained his *Magister Artium* in Political Science (main topic international relations) and Pedagogics (main topic adult education) from the University of Tjibingen. He got his Bachelor's degree from the University College of North Wales in Great Britain. His contact address is at:

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Aside from teaching, Dr. Simeon was also the Coordinator of 'Constitutional Design' a Conference on Democratic Transition and Consolidation which was sponsored by the Gorbachev Foundation of North America and FRIDE, held in Madrid in 2001. He was also the Vice-Chair of the Ontario Law Reform Commission from 1989-1995.

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Rey M. Teves

Mr. Teves has always a big heart for the welfare of the poor in Mindanao. As a socio-civic leader, he organized different non-governmental organizations (NGOS) and closely associated himself with different civic, professional and cause oriented groups.

His unselfish contribution to the improvement of livelihood opportunities of the urban poor and other marginalized sectors of our society through his close association with the different NGOs, civic, professional and cause-oriented groups brought him to the halls of Congress. He was appointed to Congress on the strength of countless endorsement from urban poor organizations, social development NGOs, and reputable individuals and institutions in 1990 as Sectoral Representative of the Urban Poor. His outstanding achievements were well appreciated by no less than Her Excellency, President Corazon C. Aquino. Prior to his stint at Congress, Mr. Teves was appointed as Regional Director, Ministry of Information XI, (later Philippine Information XI) 1986-1988

At present, Mr. Teves is the convenor of the Mindanao Peace Advocates' Conference (MPAC), a consortium of various peace organizations in four regions of Mindanao that is committed to supporting and enhancing the peace process, and promote harmonious Muslim-Christian relations. Established in 1991, Mr. Teves is convenor-coordinator up to the present. This is affiliated with the Coalition for Peace (CfP) in which he also sits as member of the national council.

Furthermore, Mr. Teves is a Board Member of the Philippine Caucus of Development NGO Networks National Coalition of Development NGOs (CODE-NGO), a network of 600 NGOs and people's organizations in the country.

Gerhard K. Töttemeyer

Dr. Töttemeyer is the Namibian Deputy Minister for Regional and Local Government and Housing. Previously, he was the Director of Elections and a Member of Delimitation Commission in Namibian Government.

Aside from his government service, Dr. Töttemeyer served as a Professor in Political Science and Public Administration at the Universities of Stellenbosch, Transkei, Cape Town and Namibia. He also served as Dean of the Faculty of Arts in Transkei, and Dean of Economics and Management Science at the University of Namibia. Dr. Töttemeyer was also a Visiting Professor at the J.W. von Goethe Universität in Frankfurt, Germany.

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Robertson Work

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Before joining UNDP, Mr. Work served for 22 years with the Institute of Cultural Affairs (ICA), a nongovernmental organization (NGO) with UN Economic and Social Council consultative status. Mr. Work was Executive Director of the ICA in Jamaica and Venezuela and General Manager in the Republic of Korea, Malaysia and in Dallas (USA). He was responsible for directing and conducting research, training, and demonstration projects of human development in both urban and rural community settings. Mr. Work has also been an organizational development consultant to multilateral agencies, including the World Bank and UNCHS (Habitat), private corporations, including

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Dr. **Ma. Concepcion P. Alfiler** is the current Dean of the National College of Public Administration and Governance (NCPAG). She is an Ex-officio Board Member of the Philippine Society for Public Administration (PSPA). She also serves as the Deputy Secretary General of the Eastern Regional Organization for Public Administration (EROPA) and at the same time a Board Member of the Career Executive Board (CSEB). She was the College Secretary and Director of Studies, the Director of the Center for Leadership, Citizenship and Democracy of NCPAG and eventually the Vice-Chancellor for Administration of the University of the Philippines, Diliman. She received her doctorate in Philippine Studies and earned both her bachelor and master's degrees in Public Administration from the University of the Philippines. She received her diploma in Development Administration (with Distinction) at the Institute of Social Studies in The Hague. Dean Alfiler has co-edited books and written articles on health care financing, corruption, accountability, and leadership.

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His Excellency Prum Sokha is the Secretary of State of the Ministry of Interior in Cambodia. Prior to this position, he served as the Director General of the Department of General Administration in the Ministry of Interior. He has been the leading person in decentralization reform initiatives of the Cambodian Government.

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About the Organizers and Partners

The **Center for Local and Regional Governance (CLRG)** is a research, training, and consultancy institution based at the National College of Public Administration and Governance, University of the Philippines. Since its creation by the Philippine Congress thru Republic Act 4223 in 1965, CLRG has been in the forefront of local government reform advocacy. It remains true to its mandate of helping local governments become enablers of development and progress.

The **United Nations Development Program in the Philippines (UNDID)** Is the UN's global development network, advocating for change and connecting countries to knowledge, experience and resources to help people build a better life. We are on the ground in 166 countries, working with them on their own solutions to global and national development challenges. In the Philippines, our focus is to help build and share solutions to the challenges of *Creating an Enabling Environment*, *Poverty Reduction through Good Governance*, *Empowerment of the Poor*, *Ensuring Environmental Sustainability*, and *Establishing the Foundations for Peace and Development*. In all our activities, we encourage the protection of human rights and the empowerment of women.

The **Office of Senator Pimentel** has been in the forefront of the crusade for decentralization and local autonomy in the Philippines. Senator Pimentel is the principal author of the 1991 Local Government Code of the Philippines.

PARAGON Regional Governance Program for Asia (PARAGON) is based in Islamabad, Pakistan. The three components of the PRGP are Rights and Sustainable Human Development, Peace and Development, Decentralization and Local Empowerment.

The **Forum of Federations (FoF)** is a non-profit, international organization based in Ottawa, Canada. It undertakes a wide range of programs designed to bring tangible improvements to the practice of federal governance around the world.

The **World Bank Institute (WBI)** is the learning arm of the World Bank. It designs and delivers courses and seminars aimed at reducing poverty and promoting economic opportunity and growth. The WBI's headquarters is based in Washington, D.C.

The **Institute of Public Administration of Canada (IPAQ)** is a national bilingual English/French non-profit organization, concerned with the theory and practice of public management, with 17 regional groups across Canada. It provides networks and forums regionally, nationally and internationally. It is based in Ontario, Canada.

The **Local Government Academy (LGA)** is an attached agency and the training arm of the Department of the Interior and Local Governments in the Philippines. LGA is committed to its mandate to build and strengthen the capabilities of local government officials and department personnel through continuing education, training, and human resource development in support of the aims of decentralization and local autonomy.

The **German Foundation for International Development (DSE)** based in Bonn, Germany provides a forum for development policy dialogue and offers initial and advanced training of specialists and executive personnel from developing and transitional countries.

The **United Nations Development Assistance Framework Working Group on Decentralization and Governance** represents the strategic thematic area of collaboration for the UN System. It aims to enhance programming among UN agencies by sharing information and conducting joint activities that develop the capacities of local government units, to manage decentralized functions and anti-poverty programs; oversight agencies, to practice transparent and accountable administrative and financial management; and civil society, to effectively engage in various governance processes. The Asian Development Bank (ADB) chairs the Working Group and its members include the Food and Agriculture Organization (FAO), International Labour Organization (ILO), Office of the UN Resident Coordinator, UN Habitat, UN Children's Fund (UNICEF), UN Development Fund for Women (UNIFEM), UN Development Programme (UNDP), UN Population Fund (UNFPA) and the World Bank (WB).

Unites States Embassy Manila

Other partner institutions

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The C.L.R.G. Family

The Center for Local and Regional Governance (CLRG) formerly the Local Government Center, of the National College of Public Administration and Governance, University of the Philippines, has been in the forefront of local government reform since its creation in 1945 through Republic Act 4223. CLRG conducts research and training, offers consultancy services, and produces publications to expand knowledge in local governance and to upgrade the capability of local government units. It collaborates with local and international institutions in these efforts.

CLRG embodies the growing focus on regional governance and urban management in development in addition to the Center's original task of spearheading the conduct of research, consulting services and facilitated learning in local government.

V CLRG is a knowledge-based,
I information-driven
S institution committed to the
I promotion and strengthening
O of capabilities of local and
N regional governments for
national development.



M Our mission is to serve as an academic base for an integrated program of
I research, training, management consultancy, and technical assistance for
S local and regional development. We will serve as center for the acquisition
I and dissemination of more knowledge and understanding of issues and
O concerns about local and regional government through publications, fora, and
N networking. We will contribute to the enrichment of the academic program
of the College through the development of resource and teaching materials.